



Table 13 - Estimated Asset Values

Sector	# of Critical Assets at Risk	Asset Value
Food and Agriculture	0	---
Banking and Finance	8	\$4,048,509
Chemical and Hazardous	0	---
Commercial	323	\$75,624,242
Communications	0	---
Critical Manufacturing	24	\$1,810,599
EM	0	---
Healthcare	6	\$2,103,984
Government Facilities	31	\$2,756,582
Nuclear Reactors, Materials and Waste	0	---
Postal and Shipping	0	---
Transportation Systems	0	---
Energy	7	\$289,387,377
Emergency Services	10	\$2,397,892
Water	26	\$3,640,001
Education	5	\$28,156,000

Phase 2

Potential Solutions

Through a review of the resources and previous studies, initial potential resiliency projects were identified. Then the Community Action Team brainstormed additional project ideas and finally the citizen survey results were used to guide the chosen implementation locations and prioritization of projects. Timelines of Long-Term, Near-Term, and currently In-Progress were assigned to each project. Currently in progress projects were included in the initial project list because they play an important role in developing resiliency on Hatteras Island and many of them have not been in progress long enough for the effect of the efforts to be evident yet. The initial project list sorted by time horizon is listed below.

Table 14 -Project List (Part 1 of 4)

Time Horizon	Project Name	Project Description
In-Progress	Beach Nourishment - Avon & Buxton	Beach nourishment for Avon beach and renourishment for Buxton, project is coming up summer 2022.
In-Progress	Elevate Structures	Provide assistance to elevate structures and homes that are currently below the BFE or are repetitive loss properties, to meet current ordinance requirements and protect against flooding and sea level rise. Repetitive loss areas are identified in the 2020 Dare Repetitive Loss Area Analysis Update. Fourteen homes on Hatteras Island are anticipated to be elevated over the next two years through FEMA's Hazard Mitigation Grant Program. An additional twenty-two home elevation applications have been submitted by Dare County for Hatteras residents.



Table 15 - Project List (Part 2 of 4)

Time Horizon	Project Name	Project Description
In-Progress	Flood Gauges	Install flood gauges at each village and areas subject to frequent flooding in order to better monitor and alert individuals to changing conditions. This project was identified in the Outer Banks Hazard Mitigation Plan (Action #DAR9). Dare County will be installing five new flood gauges on Hatteras Island during 2022 to add to the existing four flood gauges already located on the island.
In-Progress	Stormwater Master Plan Study	Update the 2001 Dare County Stormwater Master Plan with a focus on the Hatteras Island Villages. This was identified in the Outer Banks Hazard Mitigation Plan (Action #DAR3). Dare County will begin updating the Stormwater Master Plan in 2022.
In-Progress	Stormwater/Flood Ordinance Review	Review and recommendation of stormwater ordinances for unincorporated Dare County. Dare County will review and recommend updates to stormwater ordinance as part of the Stormwater Master Plan update.
In-Progress	Flood Insurance Education and Outreach Program	In the citizen survey 11% of respondents indicated that their residence was not elevated above the BFE and 41% were unsure; an education and outreach program seeks to educate those who are unsure. Dare County currently educates the public on flood insurance via the “Low Risk is not No Risk” campaign, which informs the public about flood risk and flood insurance via social media, traditional forms of media, and other forms of public outreach.
Near-Term	County Stormwater Funding/Utility Study	To implement many of the other projects and the sheer number and scale of projects that will be needed, as well as on-going maintenance additional funding will be needed. This project would serve to study different funding options and recommend to the county. Identifying funding to improve stormwater drainage and land management preparation for flooding was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR1)
Near-Term	Storm Drainage Study/Improvement - Avon	Drainage study and improvement of roadside swales, culverts, grading along NC 12 from the post office to Ace Hardware. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Near-Term	County Resiliency Staff Position	Establish a full time staff position to promote resiliency efforts, seek funding, and provide support for projects.
Near-Term	Engineered Wetland - Peter's Ditch Area	Building a constructed wetland to provide additional flood storage and water quality treatment in the Peter's Ditch watershed and alleviate some strain on the storm drainage system.
Near-Term	Establish County Stormwater Management Taskforce	Establishing a public/private taskforce to focus on stormwater issues, including rainfall flooding, and to address stormwater improvements and projects from a joint perspective.



Table 16 - Project List (Part 3 of 4)

Time Horizon	Project Name	Project Description
Near-Term	Establish Resilience Hubs	Establish sites that are well known and trusted by the community and have resilient energy and communications systems, and are able to provide programs and services needed to sustain the community before, during and after a disaster. These Hubs could be fully developed at fire stations, county facilities, or faith-based locations that are well known and protected during extreme weather events
Near-Term	Living Shorelines - Cape Hatteras Secondary School	Adjacent to Cape Hatteras Secondary School- a living shoreline at this location can also be utilized as a teaching tool and source of public education. Encouraging the use of natural barriers over hard structures to control shoreline erosion was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR13).
Near-Term	Living Shorelines- Frisco/Hatteras Village	Between Frisco and Hatteras Village - a living shoreline at this location serves to protect the soundside of a vulnerable section of NC 12 that was also identified as a hotspot in the citizen survey. Encouraging the use of natural barriers over hard structures to control shoreline erosion was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR13).
Near-Term	Living Shorelines- Rodanthe Harbor	Rodanthe Harbor - a living shoreline at this location provides some additional stabilization and protection at the emergency ferry route and helipad. Encouraging the use of natural barriers over hard structures to control shoreline erosion was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR13).
Near-Term	Storm Drainage Improvement - Buxton	Drainage study and improvement of roadside swales, culverts, grading along the turn in NC 12 and Old Lighthouse Road. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Near-Term	Storm Drainage Improvement - Tri-Villages (Rodanthe, Waves, Salvo)	Drainage study and improvement of roadside swales, culverts, grading along NC-12 through the Tri-Villages and specifically in the Wind Over Waves area. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Near-Term	Storm Drainage Maintenance (Ditch Maintenance)	Work with private landowners and NCDOT to ensure maintenance of drainage ditches and maximize the capability of existing drainage systems and minimize flooding from rainfall and poor drainage. This Drainage study and improvement of roadside swales, culverts, grading along NC-12 through the Tri-Villages and specifically in the Wind Over Waves area. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.was identified in the Outer Banks Hazard Mitigation Plan (Action # DAR11) and was identified as a common concern in the citizen survey.



Table 17- Project List (Part 4 of 4)

Time Horizon	Project Name	Project Description
Near-Term	Storm Drainage Study/Improvement - Hatteras Village	Drainage study and improvement of roadside swales, culverts, grading throughout Hatteras Village, specifically along NC 12, Eagle Pass Road, and Pole Road. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Near-Term	Property Buyout	Property buyouts of repetitive loss properties located throughout Hatteras Island. Properties bought out through the FEMA buy-out program can be used for limited purposes and would primarily serve as land returned to an open space condition and associated increased infiltration and natural floodplain function. Areas are identified in the 2020 Dare Repetitive Loss Area Analysis Update.
Near-Term	Public Education and Outreach Program	A targeted education and outreach program to encourage property buyout or granting of conservation easements.
Near-Term	Dune Restoration	Projects to plant and stabilize dunes and enforce "keep off the dunes" during peak visitor times, across the island.
Near-Term	Backup Communications	Establish redundant communications paths that do not rely on ground-based fiber optic cables. Solutions might include acquisition and installation of satellite equipment to allow cellular providers to maintain service, installation of commercial satellite equipment to provide data transmission capabilities, and access to satellite-based internet service from companies like Starlink. Non-terrestrial solutions like these will provide connectivity with the mainland to provide backup communications when service from the single CenturyLink fiber is disrupted. Damage to the fiber line is especially disruptive on Hatteras Island because repairs cannot occur until flooding has receded. Reliable non terrestrial communications are vital not only for emergency response but also to the economy
Long-Term	Beach Nourishment - Frisco to Hatteras Village	Beach nourishment along NC 12 between Frisco and Hatteras Village is an option for protection of NC 12 presented in the NC 12 Feasibility Study for Hatteras Village.
Long-Term	Bridge NC 12- Hatteras Village Frisco	Replace a section of NC 12 between the towns of Frisco and Hatteras Village with a bridge. This area was identified as a hot spot location in the citizen survey and the solution was presented as an option in the NC 12 Feasibility Study for Hatteras Village.
Long-Term	Utilities Interconnections	Connecting the Rodanthe and South Hatteras Water Systems so in the case of failure in one of the systems, redundancy exists.
Long-Term	Sewer Feasibility Study	A feasibility study of the possibility, potential cost, and funding options for a municipal sewer system to replace septic systems. With rising ground water levels and increased development, the reliance on septic is unsustainable and was also recognized as a concern in the citizen survey.



Projects were then prioritized through two surveys, one sent to the CAT and one to the citizens who indicated a desire to remain involved and receive updates in the initial citizen survey. The survey listed each project idea and asked respondents to rank them as Lowest Priority, Low Priority, Neither Low Priority nor High Priority, High Priority, or Highest Priority, which was then assigned a numeric value of 1-5 respectively. See Appendix C for the full surveys and results. The projects were then sorted by average score and ranked. To assign priority, the top five projects were ranked high priority, the bottom five were ranked low priority, and the remainder were ranked medium priority. This process was followed for both the CAT survey results and the second citizen survey results. Consideration of the CAT priority, Citizen priority, and additional factors such as cost, effort required, and alignment with program goals was made and an overall priority assigned to each project.

Table 18 - In-Progress Project Prioritization

Project	CAT Average	CAT Ranking	CAT Priority	Citizen Average	Citizen Ranking	Citizen Priority	Overall Priority
Beach Nourishment - Avon & Buxton	4.33	1	High	3.94	5	High	High
Stormwater Master Plan Study	3.89	4	High	4.02	3	High	High
Elevate Structures	3.67	12	Medium	3.68	16	Medium	Medium
Flood Gauges	3.33	18	Medium	3.64	17	Medium	Medium
Stormwater/Flood Ordinance Review	3.50	16	Medium	3.58	21	Medium	Medium
Flood Insurance Education and Outreach Program	3.00	26	Low	3.36	26	Low	Low

Table 19 - Long-Term Project Prioritization

Project	CAT Average	CAT Ranking	CAT Priority	Citizen Average	Citizen Ranking	Citizen Priority	Overall Priority
Beach Nourishment - Frisco to Hatteras Village	4.00	2	High	3.73	12	Medium	High
Bridge NC 12- Hatteras Village Frisco	3.22	22	Medium	3.46	25	Low	Medium
Utilities Interconnections	3.78	7	Medium	3.75	11	Medium	Medium
Sewer Feasibility Study	2.56	27	Low	3.59	19	Medium	Low

Table 20 - Near-Term Project Prioritization (Part 1 of 2)

Project	CAT Average	CAT Ranking	CAT Priority	Citizen Average	Citizen Ranking	Citizen Priority	Overall Priority
County Stormwater Funding/Utility Study	4.00	2	High	3.71	15	Medium	High
Dune Restoration	3.78	7	Medium	4.41	1	High	High
Storm Drainage Maintenance (Ditch Maintenance)	3.56	14	Medium	4.11	2	High	High
Backup Communications	3.67	12	Medium	3.90	7	Medium	Medium
County Resiliency Staff Position	3.33	18	Medium	3.52	23	Low	Medium



Table 21 - Near-Term Project Prioritization (Part 2 of 2)

Project	CAT Average	CAT Ranking	CAT Priority	Citizen Average	Citizen Ranking	Citizen Priority	Overall Priority
Engineered Wetland - Buxton	3.33	18	Medium	3.73	12	Medium	Medium
Establish County Stormwater Management Taskforce	3.78	7	Medium	3.63	18	Medium	Medium
Establish Resilience Hubs	3.56	14	Medium	3.72	14	Medium	Medium
Living Shorelines - Cape Hatteras Secondary School	3.11	23	Low	3.53	22	Medium	Medium
Living Shorelines- Frisco/Hatteras Village	3.44	17	Medium	3.97	4	High	Medium
Living Shorelines-Rodanthe Harbor	3.33	18	Medium	3.59	19	Medium	Medium
Storm Drainage Study/Improvement - Avon	3.89	4	Medium	3.78	9	Medium	Medium
Storm Drainage Study/Improvement - Buxton	3.78	7	Medium	3.78	9	Medium	Medium
Storm Drainage Study/Improvement - Hatteras Village	3.78	7	Medium	3.91	6	Medium	Medium
Storm Drainage Study/Improvement - Tri-Villages (Rodanthe, Waves, Salvo)	3.89	4	High	3.89	8	Medium	Medium
Property Buyout	3.11	23	Low	3.49	24	Low	Low
Public Education and Outreach Program	3.11	23	Low	3.19	27	Low	Low

Project Portfolio

From the initial project list, 13 projects have been further developed for inclusion in the project portfolio. All the projects selected are in the near-term time horizon and were given a priority ranking of either high or medium. Only near-term projects were included in the portfolio to best align with Phase 3 and 4 of the program. However, that does not preclude further development of any of the remaining projects included on the near term or in-progress lists, nor does it mean some of the long term projects are not important to further develop and pursue.



Table 22 - Portfolio Project #1

Project Name	County Stormwater Funding/Utility Study
Project Description	In order to implement many of the other projects and the sheer number and scale of projects that will be needed, as well as on-going maintenance, additional funding will be needed. This project would serve to study different funding options, such as implementing a stormwater utility fee or additional apportionment from the general fund, and make a recommendation to the county. Identifying funding to improve stormwater drainage and land management preparation for flooding was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR1).
Hazard(s) Addressed by Project	Flooding
Type of Solution	Funding Source
Project Estimated Cost	\$50,000 - \$100,000
Potential Implementation Funding Sources	General Fund
Projected Estimated Timeline	1 year
Priority Rating	High
Project Map	N/A

Table 23 - Portfolio Project #2

Project Name	Dune Restoration
Project Description	Projects to plant and stabilize dunes and enforce "keep off the dunes" during peak visitor times, across the island. Installing plantings and sand fencing on dunes on public lands and establish grant programs to support installation of similar projects on private land. Initial installation could occur immediately and then will require ongoing maintenance. This project was ranked the highest by the citizen survey.
Hazard(s) Addressed by Project	Flooding, Sea Level Rise, Hurricane and Tropical Storms
Type of Solution	Nature Based
Project Estimated Cost	\$500 per LF
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	1 year to establish, then ongoing
Priority Rating	High
Project Map	N/A



Table 24 - Portfolio Project #3

Project Name	Storm Drainage Maintenance (Ditch Maintenance)
Project Description	Work with private landowners and NCDOT to ensure maintenance of drainage ditches and maximize the capability of existing drainage systems and minimize flooding from rainfall and poor drainage. This was identified in the Outer Banks Hazard Mitigation Plan (Action # DAR11) and was identified as a common concern in the citizen survey.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Plans and Policies, Infrastructure
Project Estimated Cost	\$50,000 - \$100,000 annually
Potential Implementation Funding Sources	General Fund, Grant Funds, Tax or Tax Incentive Program
Projected Estimated Timeline	1 year to establish, then ongoing
Priority Rating	Medium
Project Map	N/A - all of Hatteras Island

Table 25 - Portfolio Project #4

Project Name	Backup Communications
Project Description	Establish redundant communications paths that do not rely on ground-based fiber optic cables. Solutions might include acquisition and installation of satellite equipment to allow cellular providers to maintain service, installation of commercial satellite equipment to provide data transmission capabilities, and access to satellite-based internet service from companies like Starlink. Non-terrestrial solutions like these will provide connectivity with the mainland to provide backup communications when service from the single CenturyLink fiber is disrupted. Damage to the fiber line is especially disruptive on Hatteras Island because repairs cannot occur until flooding has receded. Reliable non terrestrial communications are vital not only for emergency response but also to the economy.
Hazard(s) Addressed by Project	Hurricane and Tropical Storms
Type of Solution	Infrastructure
Project Estimated Cost	\$200,000 - \$2,000,000
Potential Implementation Funding Sources	Grant Funds, FEMA
Projected Estimated Timeline	Dependent on solution selected
Priority Rating	Medium
Project Map	N/A



Table 26 - Portfolio Project #5


Project Name	Engineered Wetland - Buxton
Project Description	Building a constructed wetland to provide additional flood storage and water quality treatment in the Buxton watershed and alleviate some strain on the storm drainage system.
Hazard(s) Addressed by Project	Flooding, Sound Water Quality
Type of Solution	Nature Based Infrastructure
Project Estimated Cost	\$100,000 - \$200,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	1 year
Priority Rating	Medium
Project Map	



Table 27 - Portfolio Project #6

Project Name	Establish County Stormwater Management Taskforce
Project Description	Establishing a public/private taskforce to focus on stormwater issues, including rainfall flooding, and to address stormwater improvements and projects from a joint perspective. It is critical that this taskforce include representatives from NCDOT and the county planning department as significant coordination and cooperation will likely be needed from both parties to address some of the most pressing issues of flooding along NC 12.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Planning & Policy
Project Estimated Cost	\$0
Potential Implementation Funding Sources	General Fund
Projected Estimated Timeline	1 year to establish, then ongoing
Priority Rating	Medium
Project Map	N/A

Table 28 - Portfolio Project #7

Project Name	Establish Resilience Hubs
Project Description	Establish sites that are well known and trusted by the community and have resilient energy and communications systems, and are able to provide programs and services needed to sustain the community before, during and after a disaster. These Hubs could be fully developed at fire stations, county facilities, or faith based locations that are well known and protected during extreme weather events
Hazard(s) Addressed by Project	Flooding, Hurricane and Tropical Storms
Type of Solution	
Project Estimated Cost	\$250,000 per hub
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	1 year
Priority Rating	Medium
Project Map	N/A



Table 29 - Portfolio Project #8


Project Name	Living Shorelines – Cape Hatteras Secondary School
Project Description	Living shorelines use plantings and other natural elements such as oyster bags or rock to stabilize the shoreline. This project proposes to design and install approximately 300 LF of living shoreline adjacent to Cape Hatteras Secondary School in Buxton. A living shoreline at this location can also be utilized as a teaching tool and public education resource. Encouraging the use of natural barriers over hard structures to control shoreline erosion was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR13).
Hazard(s) Addressed by Project	Soundside erosion, Sound water quality, Storm Surge
Type of Solution	Nature Based
Project Estimated Cost	\$50,000 - \$100,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	1 year
Priority Rating	Medium
Project Map	



Table 30 - Portfolio Project #9


Project Name	Living Shorelines – Frisco to Hatteras Village
Project Description	Living shorelines use plantings and other natural elements such as oyster bags or rock to stabilize the shoreline. This project proposes to design and install approximately 1,400 LF of living shoreline along NC 12 between the communities of Frisco and Hatteras Village. A living shoreline at this location serves to protect the soundside of a vulnerable section of NC 12, that was also identified as a hotspot in the citizen survey. Encouraging the use of natural barriers over hard structures to control shoreline erosion was also identified in the Outer Banks Hazard Mitigation Plan (Action #DAR13).
Hazard(s) Addressed by Project	Soundside erosion, Sound water quality, Storm Surge
Type of Solution	Nature Based
Project Estimated Cost	\$250,000 - \$300,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	1 year
Priority Rating	Medium
Project Map	



Table 31 - Portfolio Project #10


Project Name	Storm Drainage Study and Improvement - Avon
Project Description	Drainage study and improvement of roadside swales, culverts, and grading along NC 12 from the post office to Ace Hardware. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway. There is also potential for the inclusion of nature-based solutions. As a result of the well-known and frequent drainage issues in this area, this project was given high priority.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Infrastructure
Project Estimated Cost	\$50,000 - \$1,000,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	2-5 years (1 year drainage study and 1-4 years implementing recommended improvement)
Priority Rating	High
Project Map	



Table 32 - Portfolio Project #11


Project Name	Storm Drainage Study and Improvement - Buxton
Project Description	Drainage study and improvement of roadside swales, culverts, grading along the turn in NC 12 and Old Lighthouse Road. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Infrastructure
Project Estimated Cost	\$50,000 - \$1,000,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	2-5 years (1 year drainage study and 1-4 years implementing recommended improvement)
Priority Rating	Medium
Project Map	



Table 33 - Portfolio Project #12


Project Name	Storm Drainage Study and Improvement – Hatteras Village
Project Description	Drainage study and improvement of roadside swales, culverts, grading throughout Hatteras Village, specifically along NC 12, Eagle Pass Road, and Pole Road. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Infrastructure
Project Estimated Cost	\$50,000 - \$1,000,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	2-5 years (1 year drainage study and 1-4 years implementing recommended improvement)
Priority Rating	Medium
Project Map	



Table 34 - Portfolio Project #13

Project Name	Storm Drainage Study and Improvement - Tri-Villages (Rodanthe, Waves, and Salvo)
Project Description	Drainage study and improvement of roadside swales, culverts, grading along NC-12 through the Tri-Villages and specifically in the Wind Over Waves area. This area was identified as a hot spot in the citizen survey and presents a safety hazard with ponding on the roadway.
Hazard(s) Addressed by Project	Flooding
Type of Solution	Infrastructure
Project Estimated Cost	\$50,000 - \$1,000,000
Potential Implementation Funding Sources	General Fund, Grant Funds
Projected Estimated Timeline	2-5 years (1 year drainage study and 1-4 years implementing recommended improvement)
Priority Rating	Medium
Project Map	